

Utz Brands Reports Third Quarter 2023 Results

Hanover, PA – November 9, 2023 – Utz Brands, Inc. (NYSE: UTZ) ("Utz" or the "Company"), a leading U.S. manufacturer of branded salty snacks, today reported financial results for the Company's third fiscal quarter ended October 1, 2023.

3Q'23 Summary:

- Net sales increased 2.5% year-over-year to \$371.9 million
- Organic Net Sales increased 3.1% year-over-year
- Net income of \$16.2 million vs. net income of \$1.5 million in the year-ago period
- Adjusted EBITDA increased 9.2% year-over-year to \$52.1 million

"We delivered solid results on both the top and bottom line in the third quarter, with strong growth of our Power Brands, particularly in our Expansion geographies. While Salty Snack category growth continues to normalize after several years of pricing actions, we also have seen some channel shifting due to a more value-conscious consumer. We will remain agile in this dynamic environment," said Howard Friedman, Chief Executive Officer of Utz.

Friedman continued, "During the quarter we took aggressive actions to optimize our supply chain and portfolio for the future. These actions negatively impacted our second half volume greater than we anticipated, and coupled with the external environment, resulted in a near-term impact to our full-year net sales guidance. However, this stepped-up pace of supply chain and portfolio optimization has already delivered increased productivity and other costs savings, which has enabled us to maintain our full-year Adjusted EBITDA guidance. I believe we have now laid a strong foundation that well positions the Company for fiscal 2024 and beyond. We look forward to sharing more details on our accelerated value creation plans at our Investor Day in December."

	13-Weeks Ended													
(in \$millions, except per share amounts)	Oct	ober 1, 2023	0	October 2, 2022	% Change									
Net Sales	\$	371.9	\$	362.8	2.5 %									
Organic Net Sales		374.2		362.8	3.1 %									
Gross Profit		119.3		118.3	0.8 %									
Gross Profit Margin		32.1 %		32.6 %	(52)bps									
Adjusted Gross Profit		135.1		132.6	1.9 %									
Adjusted Gross Profit Margin		36.3 %		36.5 %	(22)bps									
Net Income		16.2		1.5	nm									
Net Income Margin		4.4 %		0.4 %	nm									
Adjusted Net Income		24.6		22.5	9.5 %									
Adjusted EBITDA		52.1		47.7	9.2 %									
Adjusted EBITDA Margin		14.0 %		13.1 %	86 bps									
Basic (Loss) Earnings Per Share ⁽¹⁾	\$	0.20	\$	(0.01)	nm									
Adjusted Earnings Per Diluted Share ⁽¹⁾	\$	0.17	\$	0.16	9.2 %									
(1) On an As-Converted Basis														

Third Quarter 2023 Financial Highlights

See the description of the Non-GAAP financial measures used in this press release and reconciliations of such Non-GAAP measures to the most comparable GAAP measures in the tables that accompany this press release.

Third Quarter 2023 Results

Net sales in the quarter increased 2.5% to \$371.9 million compared to \$362.8 million in the third quarter of 2022. The increase in net sales was driven by Organic Net Sales growth of 3.1%, and this was partially offset by the Company's continued shift to independent operators ("IOs") and the resulting increase in sales discounts which the Company estimates impacted net sales growth by (0.6%).

Organic Net Sales growth was driven by the flow through of pricing actions that were taken in fiscal 2022 in response to inflationary pressures, which accounted for a 3.7% increase in net sales, partially offset by volume/mix declines of (0.6%). The volume performance in the quarter was driven by strong growth of the Company's Power Brands while also benefiting from earlier than planned holiday shipments. In addition, volume performance was adversely impacted by supply chain transitions related to the Company's network optimization initiatives, and its ongoing SKU rationalization program focused on reductions in private label and partner brands. The Company estimates this SKU rationalization program impacted volumes in the third quarter of 2023 by approximately (3.3%). Excluding the impact from SKU rationalization, the Company estimates that volume/mix would have increased 2.7% in the third quarter of 2023 versus the prior year period.

For the 13-week period ended October 1, 2023, the Company's retail sales, as measured by Circana (formerly IRI) MULO-C, increased 3.2% versus the prior-year period and the Company's Power Brands' retail sales increased 5.1% versus the prior-year period⁽¹⁾. Power Brands' retail sales growth versus the prior-year period was led by Utz[®], On The Border[®], Zapp's[®], and Boulder Canyon[®]. The Company's Foundation Brands' retail sales decreased (9.1%)⁽²⁾ versus the prior year period.

Circana (formerly IRI) Total US MULO-C, custom Utz Brands hierarchy, on a pro forma basis.
Circana does not include certain Partner Brands and Private Label sales that are not assigned to Utz Brands.

Gross profit margin was 32.1% compared to 32.6% in the prior year period. Adjusted Gross Margin was 36.3% compared to 36.5% in the prior year period. The benefits from net price realization, productivity, and favorable sales mix more than offset cost inflation and supply chain investments, however the continued shift to IOs impacted Adjusted Gross Margins as expected by approximately 60 basis points, but with offsetting benefits in Selling, Distribution, and Administrative ("SD&A") expense.

SD&A expenses increased 3.0% compared to the prior-year period. Adjusted SD&A Expense decreased (1.8)% compared to the prior year period primarily due to a reduction in selling costs from the shift to IO's, lower administrative expenses, and productivity benefits. These factors were partially offset by continued investments in brand marketing, selling infrastructure and people, systems, and supply chain capabilities to support growth.

The Company reported net income of \$16.2 million compared to net income of \$1.5 million in the prior-year period. The increase in net income compared to the prior year was primarily due to a \$16.0 million gain from the remeasurement of private placement warrant liability in the third quarter of 2023 versus a loss of \$3.7 million in the prior year period. Partially offsetting this improvement was interest expense of \$15.5 million in the current period compared to \$11.6 million in the prior year period. The increase in interest expense is primarily attributable to higher interest rates, which impacted the portion of the Company's floating rate debt, and the Company's Real Estate Term Loan issued in October 2022.

Adjusted Net Income in the quarter increased 9.5% to \$24.6 million compared to \$22.5 million in the third quarter of 2022. Adjusted Earnings per Share increased 9.2% to \$0.17 compared to \$0.16 in the prior year period. Adjusted EBITDA increased 9.2% to \$52.1 million, or 14.0% as a percentage of net sales, compared to Adjusted EBITDA of \$47.7 million, or 13.1% as a percentage of net sales, in the prior year period.

Balance Sheet and Cash Flow Highlights

- As of October 1, 2023
 - Total liquidity of approximately \$209.4 million, consisting of cash on hand of \$60.1 million and \$149.3 million available under the Company's revolving credit facility.
 - Net debt of \$875.9 million resulting in a Net Leverage Ratio of 4.8x based on trailing twelve months Normalized Adjusted EBITDA of \$181.8 million.
- For the 39-weeks ended October 1, 2023
 - Cash flow from operations was \$49.1 million, which reflects strong working capital performance in the third quarter. This resulted in fiscal third quarter 2023 cash flow generation of \$53.4 million vs \$34.4 million in the prior year period.
 - Capital expenditures were \$45.7 million, and dividend and distributions paid were \$24.1 million.

Fiscal Year 2023 Outlook

The Company is today updating its previously-issued full-year fiscal 2023 financial outlook.

- The Company now expects total net sales growth of 2% to 3% (previously 3% to 5%) and Organic Net Sales growth of 3% to 4% (previously 4% to 6%), with the Company's continued shift to IOs expected to impact total net sales growth by approximately (-1.0%). The revised range reflects the impact of our aggressive supply chain optimization actions and normalizing Salty Snack category growth with some channel shifting by consumers. Net sales growth is expected to be driven by net price realization, increased marketing and innovation, and continued distribution gains of the Company's Power Brands, partially offset by the estimated impact of approximately (-3%) from the Company's SKU rationalization program. Based on these assumptions, the Company now expects volume / mix to be modestly lower than fiscal 2022.
- The Company continues to expect Adjusted EBITDA growth of 8% to 11% driven by stronger operating performance led by the Company's productivity programs, with continued investments in brand marketing, people, capabilities, and selling infrastructure.

The Company also expects:

- An effective tax rate (normalized GAAP basis tax expense, which excludes one-time items) in the range of 17% to 18% (previously 20% to 22%);
- Interest expense of approximately \$55 million;
- Capital expenditures in the range of \$50 to \$55 million; and
- Net Leverage Ratio below 4.5x at year-end fiscal 2023.

With respect to projected fiscal 2023 Adjusted EBITDA, a quantitative reconciliation is not available without unreasonable efforts due to the high variability, complexity, and low visibility with respect to certain items which are excluded from Adjusted EBITDA. We expect the variability of these items to have a potentially unpredictable, and potentially significant, impact on our future financial results.

Conference Call and Webcast Presentation

The Company will host a conference call to discuss these results today at 8:30 a.m. Eastern Time. Please visit the "Events & Presentations" section of Utz's Investor Relations website at https://investors.utzsnacks.com to access the live listenonly webcast and presentation. Participants can also dial in over the phone by calling 1 (888) 510-2008. The Event Plus passcode is 1774171. The Company has also posted presentation slides and additional supplemental financial information, which are available now on Utz's Investor Relations website.

A replay will be archived online and is also available telephonically approximately two hours after the call concludes through Thursday, November 16, 2023, by dialing 1-800-770-2030, and entering the Event Plus passcode 1774171.

About Utz Brands, Inc.

Utz Brands, Inc. (NYSE: UTZ) manufactures a diverse portfolio of savory snacks through popular brands including Utz[®], On The Border[®] Chips & Dips, Golden Flake[®], Zapp's[®], Good Health[®], Boulder Canyon[®], Hawaiian Brand[®], and TORTIYAHS![®], among others.

After a century with strong family heritage, Utz continues to have a passion for exciting and delighting consumers with delicious snack foods made from top-quality ingredients. Utz's products are distributed nationally through grocery, mass merchandisers, club, convenience, drug, and other channels. Based in Hanover, Pennsylvania, Utz has multiple manufacturing facilities located across the U.S. to serve our growing customer base. For more information, please visit www.utzsnacks.com or call 1-800-FOR-SNAX.

Investors and others should note that Utz announces material financial information to its investors using its investor relations website (https://investors.utzsnacks.com/investors/default.aspx), U.S. Securities and Exchange Commission (the "Commission") filings, press releases, public conference calls, and webcasts. Utz uses these channels, as well as social media, to communicate with our stockholders and the public about the Company, the Company's products and other Company information. It is possible that the information that Utz posts on social media could be deemed to be material information. Therefore, Utz encourages investors, the media, and others interested in the Company to review the information posted on the social media channels listed on Utz's investor relations website.

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Forward-Looking Statements

This press release includes certain statements made herein that are not historical facts but are "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, as amended. The forward-looking statements generally are accompanied by or include, without limitation, statements such as "will", "expect", "intends", "goal" or other similar words, phrases or expressions. These forward-looking statements include future plans for the Company, the estimated or anticipated future results and benefits of the Company's future plans and operations, the benefits of the Company's productivity initiatives, the impact of the Company's SKU rationalization program, the effects of the Company's marketing and innovation initiatives, future capital structure, future opportunities for the Company, statements regarding the Company's projected balance sheet and liabilities, including net leverage, and other statements that are not historical facts. These statements are based on the current expectations of the Company's management and are not predictions of actual performance. These statements are subject to a number of risks and uncertainties and the Company's business and actual results may differ materially. Factors that may cause such differences include, but are not limited to: the risk that the Company's gross profit margins may be adversely impacted by a variety of factors, including variations in raw materials pricing, retail customer requirements and mix, sales velocities and required promotional support; changes in consumers' loyalty to the Company's brands due to factors beyond the Company's control; changes in demand for the Company's products affected by changes in consumer preferences and tastes or if the Company is unable to innovate or market its products effectively; costs associated with building brand loyalty and interest in the Company's products, which may be affected by actions by the Company's competitors' that result in the Company's products not suitably differentiated from the products of their competitors; fluctuations in results of operations of the Company from quarter to quarter because of changes in promotional activities; the possibility that the Company may be adversely affected by other economic, business or competitive factors; the risk that recently completed business combinations and other acquisitions recently completed by the Company (collectively, the "Business Combinations") disrupt plans and operations; the ability to recognize the anticipated benefits of such Business Combinations, which may be affected by, among other things, competition and the ability of the Company to grow and manage growth profitably and retain its key employees; the outcome of any legal proceedings that may be instituted against the Company following the consummation of such Business Combinations; changes in applicable law or regulations; costs related to the Business Combinations; the ability of the Company to maintain the listing of the Company's Class A Common Stock on the New York Stock Exchange; the inability of the Company to develop and maintain effective internal controls; and other risks and uncertainties set forth in the section entitled "Risk Factors" and "Forward-Looking Statements" in the Company's Annual Report on Form 10-K filed with the Commission, for the fiscal year ended January 1, 2023 and other reports filed by the Company with the Commission. In addition, forward-looking statements provide the Company's expectations, plans or forecasts of future events and views as of the date of this communication. These forwardlooking statements should not be relied upon as representing the Company's assessments as of any date subsequent to the date of this communication. The Company cautions investors not to place undue reliance upon any forward-looking statements, which speak only as of the date made. The Company does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements to reflect any change in its expectations or any change in events, conditions or circumstances on which any such statement is based, except as otherwise required by law.

Non-GAAP Financial Measures:

Utz uses non-GAAP financial information and believes it is useful to investors as it provides additional information to facilitate comparisons of historical operating results, identify trends in our underlying operating results and provide additional insight and transparency on how we evaluate the business. We use non-GAAP financial measures to budget, make operating and strategic decisions, and evaluate our performance. These non-GAAP financial measures do not

represent financial performance in accordance with generally accepted accounted principles in the United States ("GAAP") and may exclude items that are significant in understanding and assessing financial results. Therefore, these measures should not be considered in isolation or as an alternative to net income, cash flows from operations or other measures of profitability, liquidity or performance under GAAP. You should be aware that the presentation of these measures may not be comparable to similarly titled measures used by other companies.

Management believes that non-GAAP financial measures should be considered as supplements to the GAAP reported measures, should not be considered replacements for, or superior to, the GAAP measures and may not be comparable to similarly named measures used by other companies. We believe that these non-GAAP measures of financial results provide useful information to investors regarding certain financial and business trends relating to the financial condition and results of operations of the Company to date and that the presentation of non-GAAP financial measures is useful to investors in the evaluation of our operating performance compared to other companies in the salty snack industry, as similar measures are commonly used by the companies in this industry. These non-GAAP financial measures are subject to inherent limitations as they reflect the exercise of judgments by management about which expense and income are excluded or included in determining these non-GAAP financial measures. The non-GAAP financial measures are not recognized in accordance with GAAP and should not be viewed as an alternative to GAAP measures of performance.

Utz uses the following non-GAAP financial measures in its financial communications, and in the future could use others:

- Organic Net Sales
- Adjusted Gross Profit
- Adjusted Gross Profit as % of Net Sales (Adjusted Gross Profit Margin)
- Adjusted Selling, Distribution, and Administrative Expense
- Adjusted Selling, Distribution, and Administrative Expense as % of Net Sales
- Adjusted Net Income
- Adjusted Earnings Per Share
- EBITDA
- Adjusted EBITDA
- Adjusted EBITDA as % of Net Sales (Adjusted EBITDA Margin)
- Normalized Adjusted EBITDA
- Net Leverage Ratio

<u>Organic Net Sales</u> is defined as net sales excluding the impact of acquisitions and excluding the impact of IO route conversions.

<u>Adjusted Gross Profit</u> represents Gross Profit excluding Depreciation and Amortization expense, a non-cash item. In addition, Adjusted Gross Profit excludes the impact of costs that fall within the categories of non-cash adjustments and non-recurring items such as those related to stock-based compensation, hedging and purchase commitments adjustments, asset impairments, acquisition, and integration costs, business transformation initiatives, and financing-related costs. Adjusted Gross Profit is one of the key performance indicators that our management uses to evaluate operating performance. We also report Adjusted Gross Profit as a percentage of Net Sales as an additional measure for investors to evaluate our Adjusted Gross Profit margins on Net Sales.

Adjusted Selling, Distribution, and Administrative Expense is defined as all Selling, Distribution, and Administrative expense excluding Depreciation and Amortization expense, a non- cash item. In addition, Adjusted Selling, Distribution,

and Administrative Expenses exclude the impact of costs that fall within the categories of non-cash adjustments and nonrecurring items such as those related to stock-based compensation, hedging and purchase commitments adjustments, asset impairments, acquisition and integration costs, business transformation initiatives, and financing-related costs. We also report Adjusted Selling, Distribution, and Administrative Expense as a percentage of Net Sales as an additional measure for investors to evaluate our Adjusted Selling, Distribution, and Administrative margin on Net Sales.

<u>Adjusted Net Income</u> is defined as Net Income excluding the additional Depreciation and Amortization expense, a noncash item, related to the Business Combination with Collier Creek Holdings and the acquisitions of Kennedy Endeavors, Kitchen Cooked, Inventure, Golden Flake, Truco Enterprises, R.W. Garcia and Festida. In addition, Adjusted Net Income is also adjusted to exclude deferred financing fees, interest income, and expense relating to IO loans and certain non-cash items, such as those related to stock-based compensation, hedging, and purchase commitments adjustments, asset impairments, acquisition and integration costs, business transformation initiatives, remeasurement of warrant liabilities and financing-related costs. Lastly, Adjusted Net Income normalizes the income tax provision to account for the abovementioned adjustments.

<u>Adjusted Earnings Per Share</u> is defined as Adjusted Net Income (as defined, herein) divided by the weighted average shares outstanding for each period on a fully diluted basis, assuming the Private Placement Warrants are net settled and the Shares of Class V Common Stock held by Continuing Members is converted to Class A Common Stock.

<u>EBITDA</u> is defined as Net Income before Interest, Income Taxes, and Depreciation and Amortization.

Adjusted EBITDA is defined as EBITDA further adjusted to exclude certain non-cash items, such as stock-based compensation, hedging and purchase commitments adjustments, and asset impairments; acquisition and integration costs; business transformation initiatives; and financing-related costs. Adjusted EBITDA is one of the key performance indicators we use in evaluating our operating performance and in making financial, operating, and planning decisions. We believe Adjusted EBITDA is useful to the users of this release and financial information contained in the release in the evaluation of Utz's operating performance compared to other companies in the salty snack industry, as similar measures are commonly used by companies in this industry. We have historically reported an Adjusted EBITDA metric to investors and banks for covenant compliance. We also provide in this release, Adjusted EBITDA as a percentage of Net Sales, as an additional measure for readers to evaluate our Adjusted EBITDA margins on Net Sales.

Normalized Adjusted EBITDA is defined as Adjusted EBITDA after giving effect to pre-acquisition Adjusted EBITDA of the Festida Foods and R.W. Garcia acquisitions, and the buyout of Clem and J&D Snacks.

<u>Net Leverage Ratio</u> is defined as Normalized Adjusted EBITDA divided by Net Debt. Net Debt is defined as Gross Debt less Cash and Cash Equivalents.

Management believes that the non-GAAP financial measures are meaningful to investors because they increase transparency and assist investors to understand and analyze our ongoing operational performance. The financial measures are shown as supplemental disclosures in this release because they are widely used by the investment community for analysis and comparative evaluation. They also provide additional metrics to evaluate the Company's operations and, when considered with both the GAAP results and the reconciliation to the most comparable GAAP measures, provide a more complete understanding of the Company's business than could be obtained absent this disclosure. The non-GAAP measures are not and should not be considered an alternative to the most comparable GAAP measures or any other figure calculated in accordance with GAAP, or as an indicator of operating performance. The Company's calculation of the non-

GAAP financial measures may differ from methods used by other companies. Management believes that the non-GAAP measures are important to have an understanding of the Company's overall operating results in the periods presented. The non-GAAP financial measures are not recognized in accordance with GAAP and should not be viewed as an alternative to GAAP measures of performance. As new events or circumstances arise, these definitions could change. When the definitions change, we will provide the updated definitions and present the related non-GAAP historical results on a comparable basis.

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

For the thirteen weeks ended October 1, 2023 and October 2, 2022

(In thousands, except share information)

(Unaudited)

(in thousands)		irteen weeks ed October 1, 2023	Thirteen weeks ended October 2, 2022
Net sales	\$	371,852	
Cost of goods sold	Ŷ	252,583	244,54
Gross profit		119,269	118,273
Selling, distribution, and administrative expenses			
Selling and distribution		70,973	69,263
Administrative		34,531	33,182
Total selling, distribution, and administrative expenses		105,504	102,44
Loss on sale of assets, net		(8,488)	(823
Income from operations		5,277	15,00
Other income (expense)			
Interest expense		(15,537)	(11,648
Other income		392	205
Gain (loss) on remeasurement of warrant liability		15,984	(3,672
Other income (expense), net		839	(15,11
Income (loss) before taxes		6,116	(110
Income tax benefit		(10,099)	(1,59
Net income		16,215	1,48
Net income attributable to noncontrolling interest		(222)	(2,373
Net income (loss) attributable to controlling interest	\$	15,993	\$ (888
Earnings per Class A Common stock: (in dollars)			
Basic	\$	0.20	\$ (0.02
Diluted	\$	0.19	\$ (0.02
Weighted-average shares of Class A Common stock outstanding			
Basic		81,141,417	80,812,83
Diluted		83,444,275	80,812,83
Net income	\$	16,215	\$ 1,48
Other comprehensive income:			
Change in fair value of interest rate swap		4,047	19,65
Comprehensive income		20,262	21,140
Net comprehensive (income) loss attributable to noncontrolling interest		(1,932)	(10,696
Net comprehensive income attributable to controlling interest	\$	18,330	\$ 10,444

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

For the thirty-nine weeks ended October 1, 2023 and October 2, 2022

(In thousands, except share information)

(Unaudited)

(in thousands)	ty-nine weeks ed October 1, 2023	Thirty-nine weeks ended October 2, 2022		
Net sales	\$ 	\$ 1,053,732		
Cost of goods sold	744,980	720,123		
Gross profit	341,158	333,609		
Selling, distribution, and administrative expenses				
Selling and distribution	202,888	226,169		
Administrative	 123,155	110,549		
Total selling, distribution, and administrative expenses	326,043	336,718		
(Loss) gain on sale of assets, net	 (9,275)	919		
Income (loss) from operations	5,840	(2,190		
Other (expense) income				
Interest expense	(44,934)	(31,478		
Other income	2,279	80		
Gain on remeasurement of warrant liability	 16,560	4,032		
Other expense, net	 (26,095)	(27,366		
Loss before taxes	(20,255)	(29,556		
Income tax benefit	 (13,435)	(1,688		
Net loss	(6,820)	(27,868		
Net loss attributable to noncontrolling interest	 9,562	12,589		
Net income (loss) attributable to controlling interest	\$ 2,742	\$ (15,279		
Income (loss) per Class A Common stock: (in dollars)				
Basic	\$ 0.03	\$ (0.19		
Diluted	\$ 0.03	\$ (0.19		
Weighted-average shares of Class A Common stock outstanding				
Basic	81,060,961	79,852,137		
Diluted	 83,567,756	79,852,137		
Net loss	\$ (6,820)	\$ (27,868		
Other comprehensive income:				
Change in fair value of interest rate swap	3,294	50,475		
Comprehensive (loss) income	(3,526)	22,607		
Net comprehensive loss (income) attributable to noncontrolling interest	8,173	(8,981		
Net comprehensive income (loss) attributable to controlling interest	\$ 4,647	\$ 13,626		

CONSOLIDATED BALANCE SHEETS

October 1, 2023 and January 1, 2023

(In thousands)

	Oc	As of tober 1, 2023	A	s of January 1, 2023
	(Unaudited)		
ASSETS				
Current Assets				
Cash and cash equivalents	\$	60,094	\$	72,930
Accounts receivable, less allowance of \$2,638 and \$1,815, respectively		132,038		136,985
Inventories		116,674		118,006
Prepaid expenses and other assets		44,196		34,991
Current portion of notes receivable		5,553		9,274
Total current assets		358,555		372,186
Non-current Assets				
Property, plant and equipment, net		329,846		345,198
Goodwill		915,295		915,295
Intangible assets, net		1,070,691		1,099,565
Non-current portion of notes receivable		13,246		12,794
Other assets		109,267		95,328
Total non-current assets		2,438,345		2,468,180
Total assets	\$	2,796,900	\$	2,840,366
LIABILITIES AND EQUITY				
Current Liabilities				
Current portion of term debt	\$	20,649	\$	18,472
Current portion of other notes payable		8,317		12,589
Accounts payable		135,931		114,360
Accrued expenses and other		62,714		92,012
Total current liabilities		227,611		237,433
Non-current portion of term debt and revolving credit facility	-	895,172		893,335
Non-current portion of other notes payable		19,496		20,339
Non-current accrued expenses and other		75,551		67,269
Non-current warrant liability		28,944		45,504
Deferred tax liability		114,059		124,802
Total non-current liabilities		1,133,222		1,151,249
Total liabilities	-	1,360,833		1,388,682
Commitments and Contingencies				
Equity				
Shares of Class A Common Stock, \$0.0001 par value; 1,000,000,000 shares authorized; 81,141,417 and 80,882,334 shares issued and outstanding as of October 1, 2023 and January 1, 2023, respectively		8		8
Shares of Class V Common Stock, \$0.0001 par value; 61,249,000 shares authorized; 59,349,000 shares issued and outstanding as of October 1, 2023 and January 1, 2023		6		6
Additional paid-in capital		938,898		926,919
Accumulated deficit		(265,743)		(254,564
Accumulated other comprehensive income		32,682		30,777
Total stockholders' equity		705,851		703,146
Noncontrolling interest		730,216		748,538
Total equity		1,436,067		1,451,684
Total liabilities and equity	\$	2,796,900	\$	2,840,366

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the thirty-nine weeks ended October 1, 2023 and October 2, 2022

(In thousands)

(Unaudited)

	Thirty-nine weeks ended October 1, 2023	Thirty-nine weeks ended October 2, 2022
Cash flows from operating activities		
Net loss	\$ (6,820)	\$ (27,868)
Adjustments to reconcile net loss to net cash used in operating activities:		
Impairment and other charges	9,548	4,678
Depreciation and amortization	60,114	66,345
Gain on remeasurement of warrant liability	(16,560)	(4,032
Loss (gain) on sale of assets	9,275	(919
Share-based compensation	11,808	7,579
Deferred taxes	(10,743)	(1,315
Deferred financing costs	1,084	1,047
Changes in assets and liabilities:		
Accounts receivable, net	4,947	(12,628
Inventories	644	(27,866
Prepaid expenses and other assets	(20,183)	(18,308
Accounts payable and accrued expenses and other	6,016	21,358
Net cash provided by operating activities	49,130	8,071
Cash flows from investing activities		
Acquisitions, net of cash acquired	_	(75
Purchases of property and equipment	(45,707)	(68,708
Proceeds from sale of property and equipment	8,794	4,100
Proceeds from sale of routes	21,683	16,819
Proceeds from the sale of IO notes	4,094	5,017
Proceeds from insurance claims for capital investments	_	3,935
Notes receivable, net	(26,369)	(14,028
Net cash used in investing activities	(37,505)	(52,940
Cash flows from financing activities		
Line of credit borrowings, net	20,324	40,390
Borrowings on term debt and notes payable	4,273	33,969
Repayments on term debt and notes payable	(23,744)	(20,692
Payment of debt issuance cost	(655)	(1,471
Payments of tax withholding requirements for employee stock awards	(589)	(6,217
Proceeds from issuance of shares	_	28,000
Dividends	(13,921)	(12,793
Distribution to noncontrolling interest	(10,149)	(6,410
Net cash (used in) provided by financing activities	(24,461)	54,776
Net (decrease) increase in cash and cash equivalents	(12,836)	9,907
Cash and cash equivalents at beginning of period	72,930	41,898

Reconciliation of Non-GAAP Financial Measures to Reported Financial Measures

Net Sales and Organic Net Sales

		13-Wee	s End	led			39-Weel			
(dollars in millions)	October 1, 2023 October 2, 2022		Change	0	ctober 1, 2023	00	ctober 2, 2022	Change		
Net Sales as Reported	\$	371.9	\$	362.8	2.5 %	\$	1,086.1	\$	1,053.7	3.1 %
Impact of Acquisitions		_		_			_		-	
Impact of IO Conversions		2.3		_			7.6		_	
Organic Net Sales	\$	374.2	\$	362.8	3.1 %	\$	1,093.7	\$	1,053.7	3.8 %

(1) Organic Net Sales excludes the Impact of Acquisitions and the Impact of IO Conversions that took place after Q2 2022.

Gross Profit and Adjusted Gross Profit

		13-Wee	ks Ende	ed	39-Weeks Ended					
(dollars in millions)	Octo	ber 1, 2023	Oc	tober 2, 2022	Oct	ober 1, 2023	Oct	ober 2, 2022		
Gross Profit	\$	119.3	\$	118.3	\$	341.2	\$	333.6		
Depreciation and Amortization		8.3		10.3		25.9		31.8		
Non-Cash, Non-recurring adjustments		7.5		4.0		15.9		8.9		
Adjusted Gross Profit	\$	135.1	\$	132.6	\$	383.0	\$	374.3		
Adjusted Gross Profit as a % of Net Sales		36.3 %		36.5 %		35.3 %		35.5 %		

Adjusted Selling, Distribution, and Administrative Expense

		13-Wee	ks Ende	d	39-Weeks Ended					
(dollars in millions)		ber 1, 2023	October 2, 2022		October 1, 2023		Octo	ber 2, 2022		
Selling, Distribution, and Administrative Expense	\$	105.5	\$	102.4	\$	326.0	\$	336.7		
Depreciation and Amortization in SD&A Expense		(11.4)		(11.5)		(34.2)		(34.5)		
Non-Cash, and/or Non-recurring Adjustments		(11.1)		(6.4)		(46.6)		(54.6)		
Adjusted Selling, Distribution, and Administrative Expense	\$	83.0	\$	84.5	\$	245.2	\$	247.6		
Adjusted SD&A Expense as a % of Net Sales		22.3 %	-	23.3 %	-	22.6 %		23.5 %		

Adjusted Net Income

	13-Wee	ks Ended	39-Weeks Ended						
(dollars in millions, except per share data)	October 1, 2023	October 2, 2022	October 1, 2023	October 2, 2022					
Net Income (Loss)	\$ 16.2	\$ 1.5	\$ (6.8)	\$ (27.9)					
Income Tax (Benefit) Expense	(10.1)	(1.6)	(13.4)	(1.7)					
Income (Loss) Before Taxes	6.1	(0.1)	(20.2)	(29.6)					
Deferred Financing Fees	0.6	0.3	1.1	1.0					
Acquisition Step-Up Depreciation and Amortization	12.0	13.2	35.6	39.6					
Certain Non-Cash Adjustments	24.5	0.9	42.2	9.2					
Acquisition and Integration	1.3	4.8	8.7	40.8					
Business and Transformation Initiatives	1.4	5.4	19.9	13.3					
Financing-Related Costs	0.1	—	0.2	0.2					
(Gain) Loss on Remeasurement of Warrant Liability	(16.0)	3.7	(16.6)	(4.0)					
Other Non-Cash and/or Non-Recurring Adjustments	23.9	28.3	91.1	100.1					
Adjusted Earnings before Taxes	30.0	28.2	70.9	70.5					
Taxes on Earnings as Reported	10.1	1.6	13.4	1.7					
Income Tax Adjustments ⁽¹⁾	(15.5)	(7.3)	(25.9)	(16.0)					
Adjusted Taxes on Earnings	(5.4)	(5.7)	(12.5)	(14.3)					
Adjusted Net Income	\$ 24.6	\$ 22.5	\$ 58.4	\$ 56.2					
Average Weighted Basic Shares Outstanding on an As- Converted Basis	140.5	140.2	140.4	139.2					
Fully Diluted Shares on an As-Converted Basis	142.8	142.5	142.9	141.1					
Adjusted Earnings Per Share	\$ 0.17	\$ 0.16	\$ 0.41	\$ 0.40					

(1) Income Tax Adjustment calculated as (Loss) Income before taxes plus (i) Acquisition, Step-Up Depreciation and Amortization and (ii) Other Non-Cash and/or Non-Recurring Adjustments, multiplied by a normalized GAAP effective tax rate, minus the actual tax provision recorded in the Consolidated Statement of Operations and Comprehensive Loss. The normalized GAAP effective tax rate excludes one-time items such as the impact of tax rate changes on deferred taxes and changes in valuation allowances.

Depreciation & Amortization

		13-Weel	ks End	ed	39-Weeks Ended				
(dollars in millions)		October 1, 2023		October 2, 2022		October 1, 2023		ber 2, 2022	
Core D&A - Non-Acquisition-related included in Gross Profit	\$	5.4	\$	6.2	\$	17.5	\$	19.5	
Step-Up D&A - Transaction-related included in Gross Profit		2.9		4.1		8.4		12.3	
Depreciation & Amortization - included in Gross Profit		8.3		10.3		25.9		31.8	
Core D&A - Non-Acquisition-related included in SD&A Expense		2.3		2.4		7		7.2	
Step-Up D&A - Transaction-related included in SD&A Expense		9.1		9.1		27.2		27.3	
Depreciation & Amortization - included in SD&A Expense		11.4		11.5		34.2		34.5	
Depreciation & Amortization - Total	\$	19.7	\$	21.8	\$	60.1	\$	66.3	
Core Depreciation and Amortization	\$	7.7	\$	8.6	\$	24.5	\$	26.7	
Step-Up Depreciation and Amortization		12.0		13.2		35.6		39.6	
Total Depreciation and Amortization	\$	19.7	\$	21.8	\$	60.1	\$	66.3	

EBITDA and Adjusted EBITDA

	_	13-Wee	ks Ende	d	39-Weeks Ended					
(dollars in millions)	Octo	ber 1, 2023	Octo	ber 2, 2022	Octo	ber 1, 2023	October 2, 2022			
Net Income (Loss)	\$	16.2	\$	1.5	\$	(6.8)	\$	(27.9)		
Plus non-GAAP adjustments:										
Income Tax (Benefit) Expense		(10.1)		(1.6)		(13.4)		(1.7)		
Depreciation and Amortization		19.7		21.8		60.1		66.3		
Interest Expense, Net		15.5		11.6		44.9		31.5		
Interest Income from IO loans(1)		(0.5)		(0.4)		(1.4)		(1.3)		
EBITDA		40.8		32.9		83.4		66.9		
Certain Non-Cash Adjustments(2)		24.5		0.9		42.2		9.2		
Acquisition and Integration(3)		1.3		4.8		8.7		40.8		
Business Transformation Initiatives(4)		1.4		5.4		19.9		13.3		
Financing-Related Costs(5)		0.1		_		0.2		0.2		
(Gain) loss on Remeasurement of Warrant Liabilities(6)		(16.0)		3.7		(16.6)		(4.0)		
Adjusted EBITDA	\$	52.1	\$	47.7	\$	137.8	\$	126.4		
Net income (loss) as a % of Net Sales		4.4 %		0.4 %		(0.6)%		(2.6)%		
Adjusted EBITDA as a % of Net Sales		14.0 %		13.1 %		12.7 %	12.0 %			

(1) Interest Income from IO loans refers to Interest Income that we earn from IO notes receivable that have resulted from our initiatives to transition from route sales professionals ("RSP") distribution to IO distribution.. There is a notes payable recorded that mirrors most of the IO notes receivable, and the interest expense associated with the notes payable is part of the Interest Expense, Net adjustment.

(2) Certain Non-Cash Adjustments are comprised primarily of the following:

Incentive programs – The Company incurred \$3.7 million and \$1.9 million of share-based compensation expense, that was awarded to associates and directors, and compensation expense associated with the employee stock purchase plan for the thirteen weeks ended October 1, 2023 and October 2, 2022, respectively. The Company incurred \$11.8 million and \$6.7 million of share-based compensation expense associated with the employee stock purchase plan for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively. The Company incurred \$11.8 million and \$6.7 million of share-based compensation, that was awarded to associates and directors, and compensation expense associated with the employee stock purchase plan for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively.

Asset Impairments and Write-Offs — For the thirteen weeks ended October 1, 2023, the Company recorded an adjustment for a non-cash loss on sale of \$13.7 million related to fixed assets for the sale of the Bluffton, IN plant along with the transfer of \$4.7 million from business transformation initiatives described in note (4) below related to the termination of a contract that was settled with the sale. During the thirty-nine weeks ended October 1, 2023, the Company recorded impairments and non-cash loss on sale totaling \$23.3 million. During the thirty-nine weeks ended October 2, 2022, the Company recorded an impairment of \$2.0 million related to the termination of a distribution agreements.

Purchase Commitments and Other Adjustments – We have purchase commitments and options for specific quantities at fixed prices for certain of our products' key ingredients. To facilitate comparisons of our underlying operating results, this adjustment was made to remove the volatility of purchase commitments and options related unrealized gains and losses. The adjustment related to Purchase Commitment and Other non-cash adjustment (gains) losses were \$1.4 million and \$(1.0) million for the thirteen weeks ended October 1, 2023 and October 2, 2022, respectively. The thirty-nine weeks ended October 1, 2023 and October 2, 2022 also included \$1.40 million and \$0.5 million of unrealized purchase commitment losses, respectively. Additionally, we recorded \$0.9 million for the amortization of cloud-based computing assets for the thirteen and thirty-nine weeks ended, October 1, 2023.

- (3) Adjustment for Acquisition and Integration Costs This is comprised of consulting, transaction services, and legal fees incurred for acquisitions and certain potential acquisitions, in addition to expenses associated with integrating recent acquisitions. Such expenses were \$1.2 million and \$9.5 million for the thirteen and thirty-nine weeks ended October 1, 2023, respectively, as well as \$0.1 million of expense and \$0.8 million of income for the change of the Tax Receivable Agreement Liability associated with the Business Combination for the thirteen and thirty-nine weeks ended October 1, 2023, respectively. Charges related to the buyout of multiple distributors, which was accounted for as a contract termination resulted in expense of \$2.3.0 million for the thirty-nine weeks ended October 2, 2022. Additionally, other acquisitions and integration cost of \$4.8 million and \$16.8 million were recorded for the thirteen and thirty-nine weeks ended October 2, 2022, respectively, also included are adjustment of \$1.0 million of expense for the increase of the Tax Receivable Agreement Liability associated with the Business Combination for the thirty-nine weeks period ended October 2, 2022.
- (4) Business Transformation Initiatives Adjustment This adjustment is related to consultancy, professional, legal, closure and other expenses incurred for specific initiatives and structural changes to the business that do not reflect the cost of normal business operations. In addition, gains and losses realized from the sale of distribution rights to IOs and the subsequent disposal of trucks, severance costs associated with the elimination of RSP positions, and Enterprise Resource Planning transition costs, fall into this category. The Company incurred such costs of \$6.1 million and \$5.4 million for the thirteen weeks ended October 1, 2023 and October 2, 2022, respectively, and \$24.6 million and \$13.3 million for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively, and \$13.3 million for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively, and \$14.3 million and \$13.3 million for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively, and \$14.5 million and \$13.3 million for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively, and \$14.5 million and \$13.3 million for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively, and \$14.5 million and \$13.3 million for the thirty-nine weeks ended October 1, 2023 and October 2, 2022, respectively, which included the closure of our Gramercy, LA and Birmingham, AL plants along with various other supply chain, commercial and administrative initiatives. Additionally, as noted above, the costs for the thirteen and thirty-nine weeks ended October 1, 2023 also includes a transfer of expense of \$(4.7) million related to a contract termination that was not settled in cash. During 2023, we completed the closure of our Gramercy, LA and Birmingham, AL manufacturing plants along with the sale of our Bluffton, IN manufacturing plant.
- (5) Financing-Related Costs These costs include adjustments for various items related to raising debt and equity capital or debt extinguishment costs.
- (6) Gains and losses related to the changes in the remeasurement of warrant liabilities are not expected to be settled in cash, and when exercised would result in a cash inflow to the Company with the Warrants converting to Class A Common Stock with the liability being extinguished and the fair value of the Warrants at the time of exercise being recorded as an increase to equity.

Normalized Adjusted EBITDA

	 FY 2022									FY 2023							
(dollars in millions)	 Q1		Q2		Q3 Q4		FY 2022		Q1		Q2		Q3		Trailing 52-weeks		
Adjusted EBITDA	\$ 36.5	\$	42.2	\$	47.7	\$	44.1	\$	170.5	\$	40.4	\$	45.2	\$	52.1	\$	181.8
Pre-Acquisition Adjusted EBITDA ⁽¹⁾	 0.2		_		_		_		0.2		_		_		_		_
Normalized Adjusted EBITDA	\$ 36.7	\$	42.2	\$	47.7	\$	44.1	\$	170.7	\$	40.4	\$	45.2	\$	52.1	\$	181.8

(1) Pre-Acquisition Adjusted EBITDA - This adjustment represents the Adjusted EBITDA of acquired companies, prior to the acquisition date, as well as from the buyout date of Clem and J&D Snacks.

Net Debt and Leverage Ratio

(dollars in millions)	As of Oct	As of October 1, 2023	
Term Loan	\$	773.3	
Real Estate Loan		81.0	
ABL Facility		20.4	
Capital Leases ⁽¹⁾		61.1	
Deferred Purchase Price		0.2	
Gross Debt ⁽²⁾		936.0	
Cash and Cash Equivalents		60.1	
Total Net Debt	\$	875.9	
Last 52-Weeks Normalized Adjusted EBITDA	\$	181.8	
Net Leverage Ratio ⁽³⁾		4.8x	

(1) Capital Leases include equipment term loans and excludes the impact of step-up accounting.

(2) Excludes amounts related to guarantees on IO loans which are collateralized by routes. We have the ability to recover substantially all of the outstanding loan value in the event of a default scenario, which historically has been uncommon.

(3) Based on Normalized Adjusted EBITDA of \$181.8 million.